This Survey Aid is a tool and not a substitute for an online survey.



NADA encourages the Dealer Principle or General Manager to involve his/her department managers- sales, service, parts, etc. – in the completion of the semiannual Dealer Attitude Survey. To facilitate this input, we have created this Survey Aid as a tool to help obtain the opinion of your staff before completing the survey online.

The Survey Aid mirrors the online survey. You can record your answers on paper and have a member of your staff enter them online.

### **Overall Attitude**

The Overall Attitude questions are the cornerstone of the Dealer Attitude Survey. Since the inception of the survey in 1985, these questions have remained essentially the same and measure changes over time. Often, referred to as the Trend Questions, they ask about the franchise value, policies, and people.

#### **Detailed Issues and Attitudes**

The Detailed Issues and Attitudes questions capture the underlying issues that influence the value, policies, procedures, and people of your franchise operations. Although many of the questions are the same over time, they do change periodically as new issues arise in the industry.

a Jontial		
confidential	User ID:	(7 digits)

### **General Instructions**

Please answer **Franchise**, **ZIP Code**, **and the Value**, **Policy and People Sections** for each new vehicle franchise you sell at this dealership. The remaining questions only need to be answered once, for your entire dealership.

Franchise (S	elect the franchise you wa	ant to evaluate from the	list below.)				
O Acura O Audi O BMW O Buick-GN O Cadillac O Chevrole O Chrysler O Dodge	O Infiniti t O Jaguar	O Land Rover O Lexus O Lincoln O Mazda O Mercedes-Benz O MINI O Mitsubishi O Nissan	O Porsche O RAM O smart O Subaru O Sprinter O Toyota O Volkswagen O Volvo				
Enter the <b>Zip Co</b>	ode for the physical location	of this franchise:	(5 digits	s)			
	fied are you with your franchise	∍?		O Very Satisfied O Satisfied	O Neutral	O Dissatisfied	O Very Dissatisfied
agree, are neutra	ments below about your franchi	ree, with each.	her you <b>strongly agree,</b>	Strong Agree	Neutral	) Disagree	Strongly Disagree
The <b>value of my</b> f My franchisor's <b>pr</b> My franchisor's <b>pr</b>	franchise has increased over the franchise will increase over the coducts are what customers woduct quality is competitive. Your franchise on a scale of 1	e next 12 months. want.	) is high	0 0 0 0 0	0	0000	0
Value – Deta	niled Issues and Attit	udes					
Discuss the follow whether you are <b>v</b> with each. Evaluate your fran Produ Overa	ring aspects of your franchisor's rery satisfied, satisfied, neutrachisor's current product in the act reliability in first 90 days all product reliability/dependabilanty policy support of the product	s products and operations are following areas:		OOO Very Satisfied	0	OOO Dissatisfied	O O Very Dissatisfied
<ul> <li>Alloca</li> </ul>	nchisor in the area of <b>vehicle d</b> ation system act availability ess	istribution:		0 0 0 0 0	0	Ō	Ō

Evaluate yo • •	our franchisor's <b>new vehicle sales efforts:</b> National advertising Regional marketing Ad associations/local marketing	O O Very Satisfied	O O O Satisfied	O O O Neutral	OOO Dissatisfied	O O Very Dissatisfied
How many	new vehicles did you retail last year for only this franchise?					
Policy –	Overall Attitude	gree				sagree
	statements below about your franchisor's policies and decide whether you gree, agree, are neutral, disagree, or strongly disagree with each.	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree
•	My franchisor <b>considers dealer input</b> before making decisions that affect dealers.  My franchisor's <b>policies</b> support my efforts to achieve customer satisfaction.  My franchisor's <b>policies and procedures</b> are fair.  My franchisor's <b>customer satisfaction system</b> of rating my dealership is fair.	0000	0000	0000	0000	0000
Policy –	Detailed Issues and Attitudes	→ Very Satisfied  Output  Displaying the state of th	sfied	tral	Dissatisfied	O Very Dissatisfied
Evaluate yo	our franchisor's <b>responsiveness to dealer input</b> in the following areas:  Product  Product quality  Product advertising	O O Overy	O O Satisfied	O O O Neutral	0	O O Overy
Evaluate yo	our franchisor's dealer relations efforts: Franchisor to dealer communications Dealer Council to dealer communications National Council accomplishments Overall satisfaction	0	0	0	0000	0
Evaluate the	e ease of doing business with your franchisor:	0	0	0	0	0
Evaluate yo	our franchisor's <b>customer satisfaction rating system</b> :  My franchisor's <b>sales</b> customer satisfaction rating (CSI) system for my dealership is fair.  My franchisor's <b>service</b> customer satisfaction rating (CSI) system for my dealership is fair.	0	0			0
•	My franchisor uses my CSI score fairly. (Example: impact on bonuses, rewards program, etc.)	0	0	0	0	0

In order for your opinions to be included in the survey results, you must complete your survey online.

Go to <a href="https://www.nadasurvey.com">www.nadasurvey.com</a>; then click the Take Survey tab.

You will need to have you unique User ID available to access the survey.

Evaluate v	our franchisor's <b>new vehicle sales incentives:</b>		very sallshed	Satisfied	Neutral	Dissatisfied	Very Dissatisfied
•	Industry competitiveness		Ć	O	Ō	0	Ó
•	Fairness to dealership of sales incentive programs	(	C		O	O	0
•	Efforts to avoid complexity	(	C	0	0	0	0
•	Competitiveness of <u>new</u> vehicle <u>leasing</u> plans and programs	(	C	0	0	0	0
Evaluate ye	our franchisor's new vehicle co-op advertising program:		$\sim$	$\sim$	$\sim$	$\sim$	$\circ$
•	Overall satisfaction	1	0	0	O	O	O
-	our franchisor's digital lead acquisition and management program.						
•	Value of leads received relative to other sources	(	Э	0	0	0	0
•	Lead Management support from OEM/Vendor	(	С	0	0	0	0
Evaluate ye	our franchisor's digital marketing activities:		_	_	_	_	_
•	OEM website	(	)	0	O	Ö	Ō
•	Dealer website platform offered or mandated by OEM	(		0			0
•	Social media activity	(	S	0	O	O	0
Evaluate ye	our franchisor's certified used car program:		_	_	_	_	_
•	Provides additional profit opportunity for my dealership.		$\circ$	0	_	_	0
•	Overall value of the program		O	0	O	O	O
Do you use	e your franchisor's captive/manufacturer preferred finance source?			s O	No	0	pa
If yes, eva	luate your franchisor's captive/manufacturer preferred finance arm:		very Sausiled	Satisfied	Neutral	Dissatisfied	O Very Dissatisfied
•	Competitiveness of <u>new vehicle</u> financing plans and programs		0	Ô	0	0	Ó
•	Competitiveness of <u>used vehicle</u> financing plans and programs		0	0	0	0	
•	Purchase policy consistency		Ō	0	0	0	0
•	Purchase policy support		$\tilde{O}$	Õ	Õ	Õ	Õ
•	Timeliness of credit approval		$\mathcal{O}$	0	Ö	0	0
•	Competitiveness of advance		$\sim$	0	0	0	0
•	Timeliness of funding deals after required documentation is submitted		$\leq$	00	00	00	00
•	As floor plan source		$\tilde{a}$	ŏ	ŏ	ŏ	ŏ
•	Competitiveness of lease residuals		$\tilde{\Omega}$	ŏ	ŏ	ŏ	ŏ
•	Lease-end processes  Dealer input consideration		ŏ	ŏ	ŏ	ŏ	ŏ
•	Dealer input consideration		Ō	Ŏ	Ŏ	Ŏ	Ŏ
•	Regional/branch office/online dealer support services Support provided by field sales personnel		0	0	0	0	0
•	Relationship with credit buyers/staff		Ō	0	Ō	0	0
•	Overall satisfaction		0	0	0	0	0

Diago cal	ect a <b>non-captive lender</b> that you use from the list below to	o ovaluato	
	bect a <b>non-captive lender</b> that you use from the list below to 5 <sup>th</sup> 3 <sup>rd</sup> Bank	O RBS Citizens	
	Ally Financial	O Regional Acceptance	
	Bank of America	O SunTrust Bank	
_	Bank of the West	O TD Auto Finance	
	BB&T Bank	O US Bank	
_	BMO Harris Bank NA	O USAA Federal Savings	Bank
_	Capital One Auto Finance	O Wells Fargo Dealer Ser	
_	Chase Auto Finance	O World Omni Financial	11000
•	Exeter Finance Corp.	O My non-captive lender in	s not
_	Huntington National Bank	on this list	
_	PNC Bank		ed Sfiec
			Very Satisfied Satisfied Neutral Dissatisfied
			Very Satii Satisfied Neutral Dissatisi
If selected	d, evaluate your non-captive lender on the following:		Very Sati
•	Competitiveness of new vehicle financing plans and programmer	rams	00000
•	Competitiveness of used vehicle financing plans and prog	grams	00000
•	Purchase policy consistency	,	00000
•	Purchase policy support		00000
•	Timeliness of credit approval		00000
•	Competitiveness of advance		00000
•	Timeliness of funding deals after required documentation	is submitted	00000
•	As floor plan source		00000
•	Competitiveness of lease residuals		00000
•	Lease-end processes		00000
•	Dealer input consideration		00000
•	Regional/branch office/online dealer support services		00000
•	Support provided by field sales personnel		00000
•	Relationship with credit buyers/staff		00000
•	Overall satisfaction		00000
Doonlo	- Overall Attitude		alee
•		Charles to the control of	Strongly Agree Agree Neutral Disagree Strongly Disagree
	e statements below about your franchisor's people and dec	-	Strongly Agree Agree Neutral Disagree Strongly Dis
strongly a	agree, agree, are neutral, disagree, or strongly disagree	with each.	Strongly A Agree Neutral Disagree Strongly I
•	The sales contact (field/telecommunications) of this france	chica is halpful	
•	The service contact (field/telecommunications) of this fra	·	0 0 0 0 0
	The parts contact (field/ telecommunications) of this fran	•	0 0 0 0
•	My field contacts (sales, service, parts) add value to my b	-	0 0 0 0 0
•	iviy nelu contacts (sales, service, parts) add value to my b	ルンコロピンン.	

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# **People - Detailed Issues and Attitudes**

	e following aspects of your franchisor's people (i.e., field staff, Sr. Management, etc.) and ether you are <b>very satisfied, satisfied, neutral, dissatisfied,</b> or <b>very dissatisfied</b> with	Very Satisfied	Satisfied	Neutral	Dissatisfied	Very Dissatisfied
Evaluate y • • •	cour franchisor's sales training efforts: Cost effectiveness Adds value Convenience OEM sponsored training meets my needs	000	000	000	O	000
Evaluate y • • •	cour franchisor's <b>fixed operations training efforts</b> :  Cost effectiveness  Adds value  Convenience  OEM sponsored training meets my needs	0	0000	0	0	0000
•	our franchisor's <b>part operations</b> : Stock order availability Emergency order availability Overall Distribution System			0	000	
•	our franchisor's senior management: Overall effectiveness Overall leadership ability Accessibility	0	0	0	000	Ο
•	our franchisor's <b>regional management</b> (i.e., zone or district office, where applicable): Overall capabilities Fulfillment of commitments Visibility in the field Timeliness of response to dealer inquiries	0000	0		0000	0000
Evaluate y	our franchisor's sales contact (field/telecommunications) in the areas of:					
•	Business management ability Understanding of the marketplace Fulfillment of commitments Decision-making authority Accessibility	0	_	0 0 0	0	_

Evaluate your franchisor's <b>fixed operations contact</b> (field/telecommunications) in the areas of:  • Handling of customer complaints  • Fulfillment of commitments  • Decision-making authority  • Accessibility	OOOO Very Satisfied	OOO Satisfied	OOO Neutral	OOO Dissatisfied	OOO Very Dissatisfied
Facilities					
Evaluate the reasonableness of your franchisor's approach to <b>dealership facility requirements</b> :	0	0	0	0	0
Does your franchisor have a sales objective based program (stair-step)?  When answering, please do not consider any brand standards measurement or Award Travel Please consider only the sales objective component of the program.  O Yes O No O Don't Know	type	prog	gram	ıs.	
If yes-The franchisor sales objective based programs	OOOO Strongly Agree	OOOO Agree	OOOO Neutral	OOOO Disagree	OOOO Strongly Disagree

In order to serve you better, what indus management?	try or franchise issue(s) would you m	ost like NADA to discuss with your	
Please briefly explain. All responses wil	ll be kept confidential.		
Audi, BMW, Buick-GMC, Cadillac, Cher Toyota will be asked to complete some			
This evaluation was completed by:  Dealer Principal	☐ General Manager	Both	
Optional Overview of NADA	A's Meeting With Your Fra	anchisor's Senior Manage	ement
Upon the survey's completion, NADA med When they become available, NADA plan	· · · · · · · · · · · · · · · · · · ·		
•	the overview, please indicate this below the overview of the survey results.	ow.	

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## **Survey Confirmation**

You'll receive confirmation that your survey has been submitted in **two ways**. You can **print your confirmation immediately**, as well as **receive it by e-mail**.

To obtain a confirmation acknowledging the receipt of your completed survey, you must specify your dealership name and e-mail address below.

To protect the integrity of your survey responses, it is recommended that the confirmation be e-mailed directly to your dealership.

ealership name:
-mail address:
lease re-type your e-mail address:



### **Printable Survey Confirmation**

If your computer is connected to a printer, you can print your own official survey confirmation from the NADA Chairman, Mark Scarpelli, indicating that your Summer 2017 Dealer Attitude Survey has been submitted to NADA. Just follow the instructions on the next page.



## **E-mail Survey Confirmation**

Everyone who inputs their e-mail address will receive an official confirmation via e-mail from the NADA Chairman, Mark Scarpelli, indicating that their Summer 2017 Dealer Attitude Survey has been submitted and received by NADA (www.nadasurvey.com).

To ensure proper delivery of the confirmation e-mail to you, please add chairman@nadasurvey.com to your safe/trusted sender list and adjust your SPAM filter to approve the sender. If you are not sure how to add this e-mail address or adjust your SPAM filter, please contact your e-mail administrator.

<u>IMPORTANT</u>: If you do not receive a response from us, please check your Junk mail or SPAM e-mail folder first, as it may have been filtered there for your review.